



Biggest KM Challenges

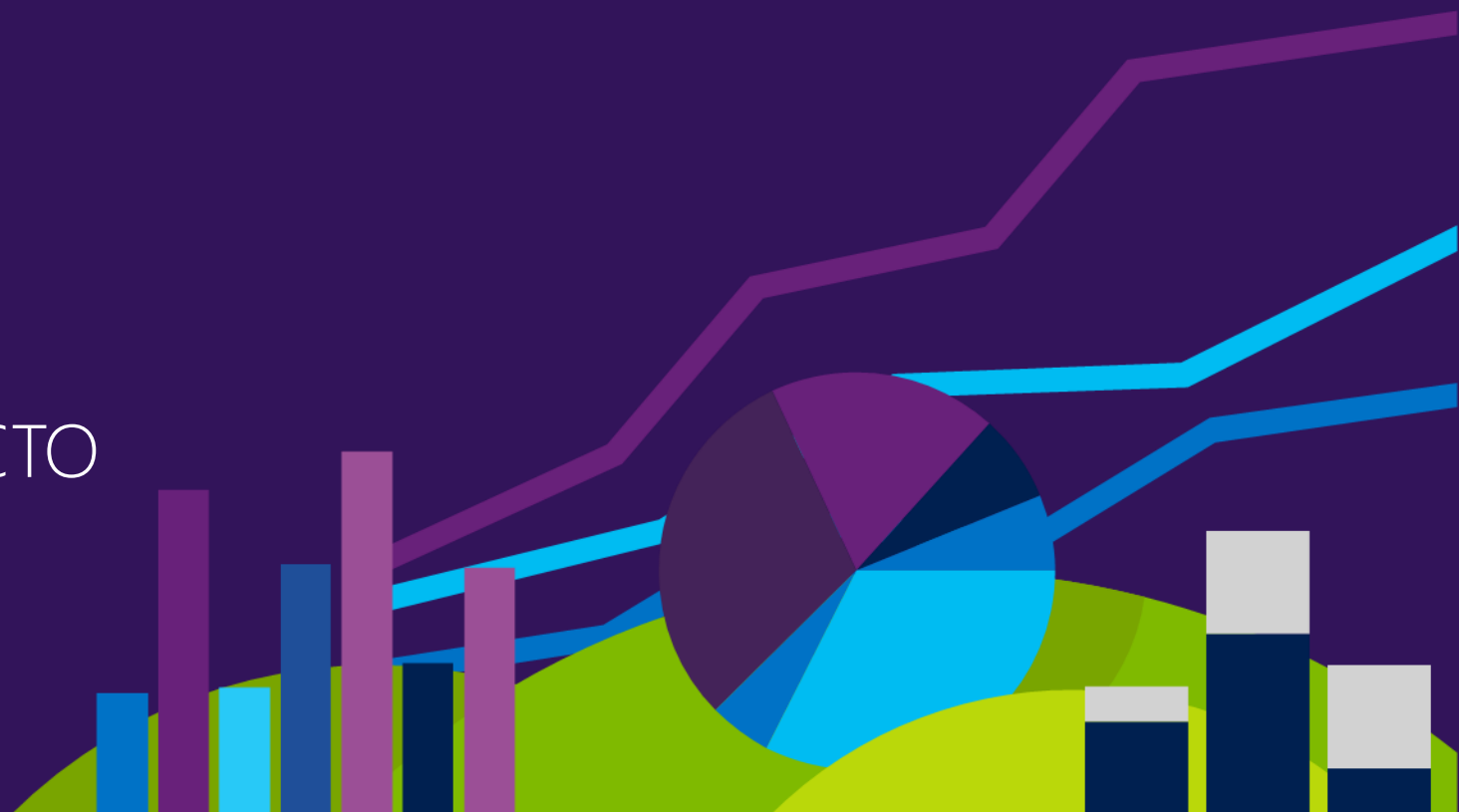


Jean-Claude Monney

Global KM Lead

Microsoft Services - Office of the CTO

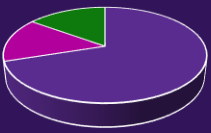
Houston, April 28th, 2015



My KM Journey

1999

Sharing what we know... to shape our future



- People
- Process
- Technology



2007

Empower employees to deliver innovation

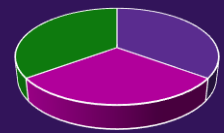


- People
- Process
- Technology



2012

Knowledge is our Business



- People
- Process
- Technology

2017



- People
- Process
- Technology

?

Microsoft Services @ a glance

- 75%
of Fortune 1,000
Companies served
- 191 countries
- 46 languages

- 21,000+
Microsoft Services
employees
worldwide
- **LARGEST**
Division within
Microsoft

6,000+
Consultants &
Architects

5,000+
Support Professionals

Mission

Lead and serve our
customers and partners
as they realize their full
potential through
Microsoft Devices and
Services

Why Is Knowledge Collaboration Strategic?



Drive **Innovation**



Increase **productivity, predictability & quality**



Readiness to cope with **faster release cycles**



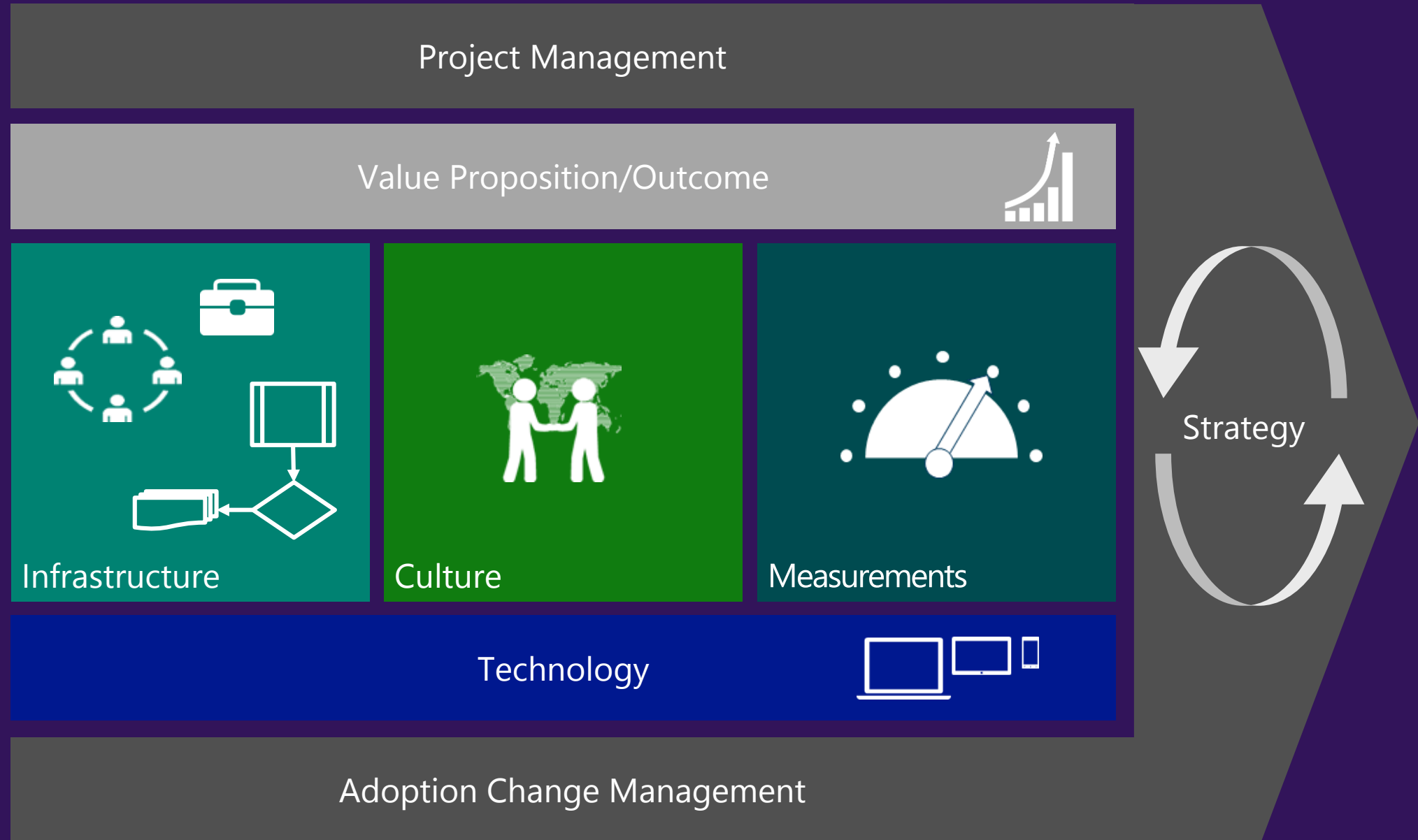
Manage **knowledge retention**

At Microsoft Services, Knowledge is our Business, it is what we sell!

Microsoft Services Knowledge Transfer Strategy



Microsoft Services KM Strategic Framework



Re-Imagining Knowledge Collaboration - Work Streams

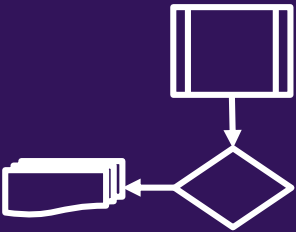
Microsoft Services Planning for 2017

WS1: Value Proposition



WS2: Infrastructure

A: Processes



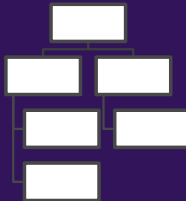
B: Communities



C: Readiness



D: Organization



WS3: Culture



WS4: Measures



WS5: Technology



Microsoft KM Vision:
Instant, Relevant
Knowledge in Context





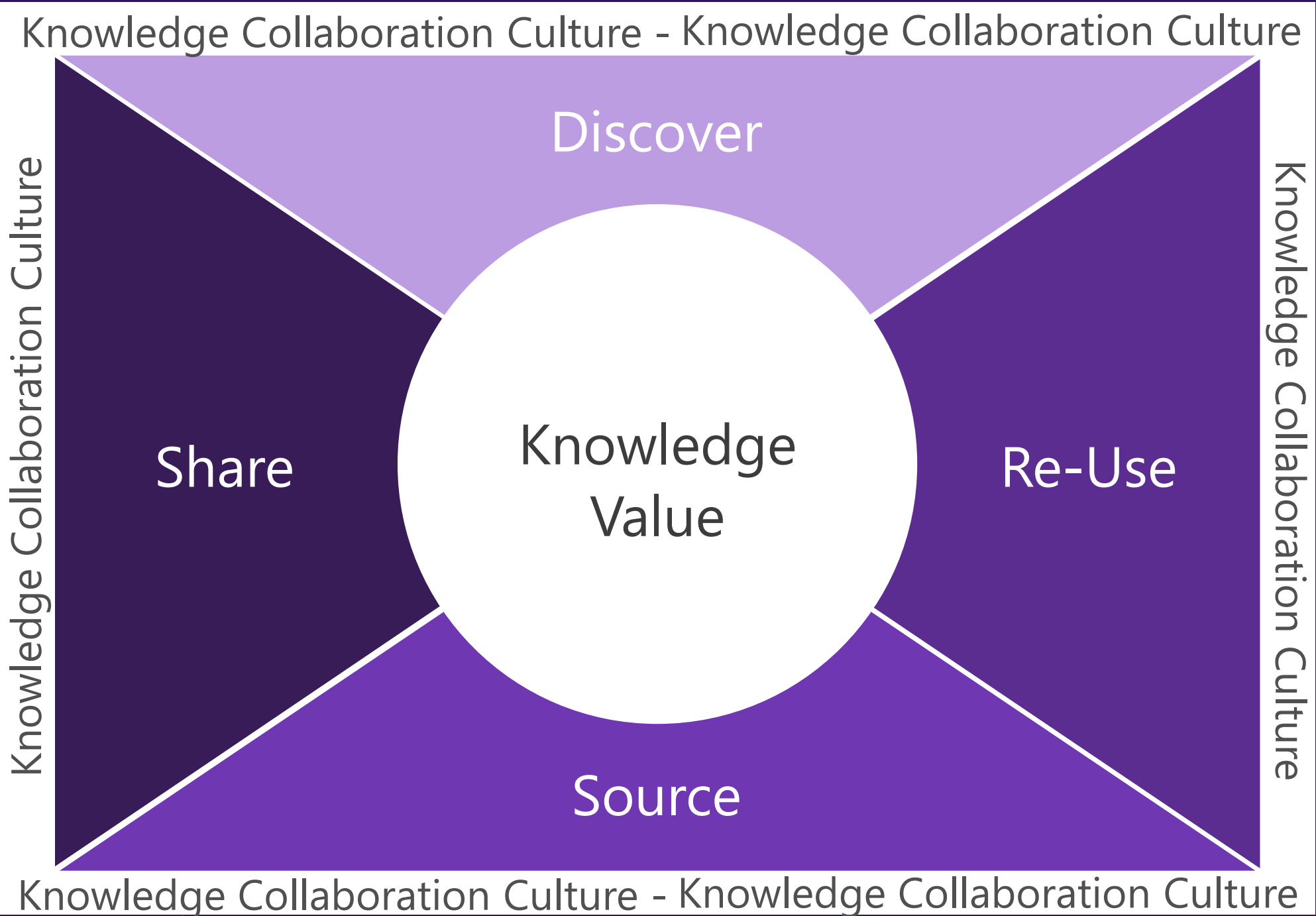
Microsoft
Services
KM Goal:
Maximize
Our Collective
Knowledge

100% of Microsoft Knowledge

100% of the Time

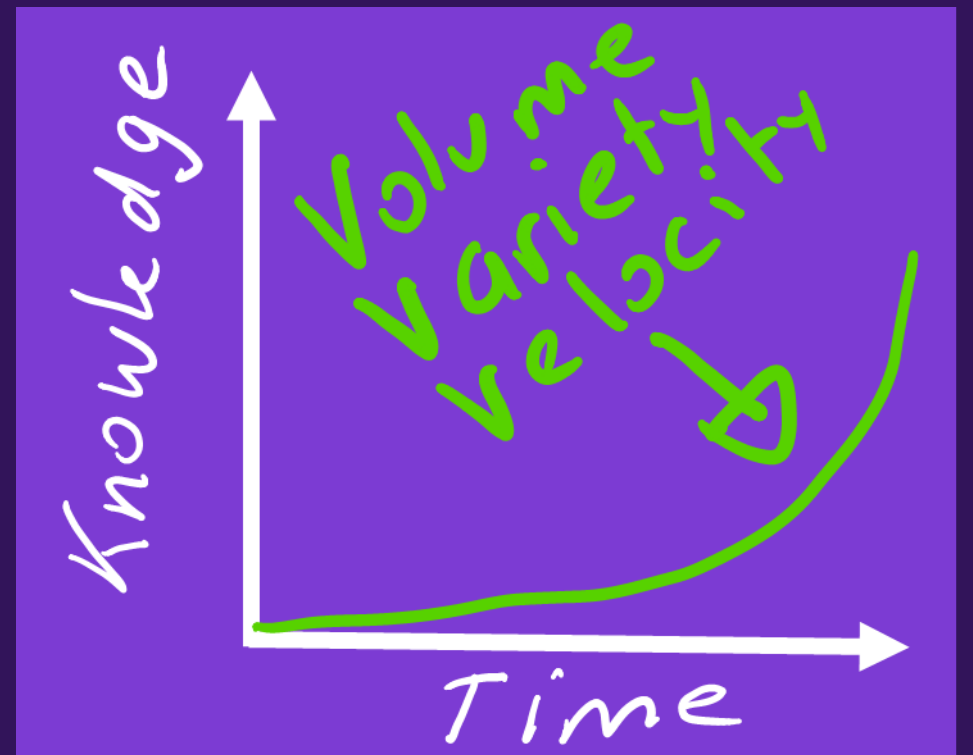
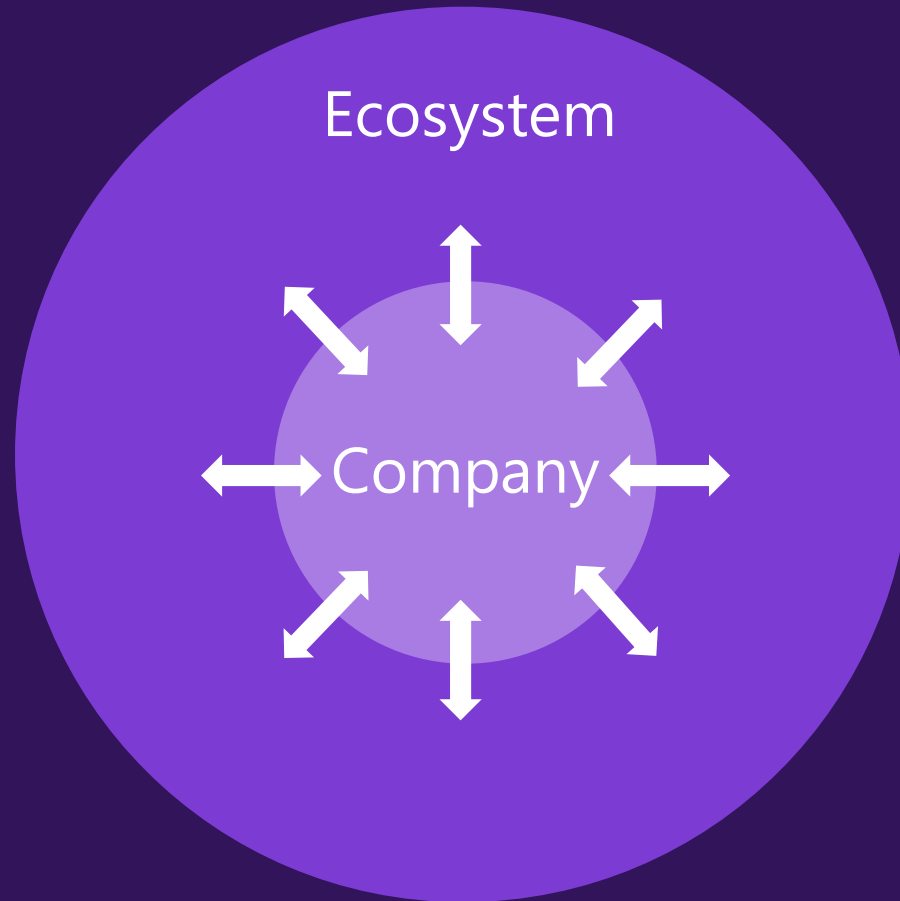
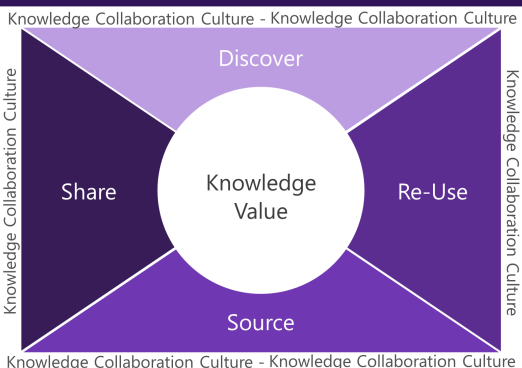
100% of the Customers

Biggest KM
Challenges



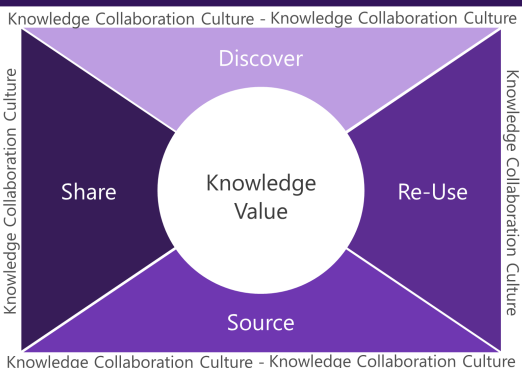
Biggest KM Challenges:

Source



Biggest KM Challenges

Share



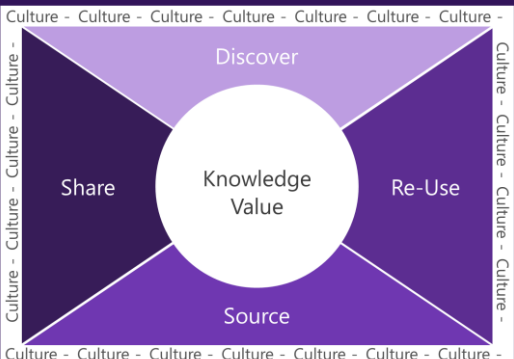
Culture

Need Not to Know
Responsibility to Share
Working Out Loud



Biggest KM Challenges

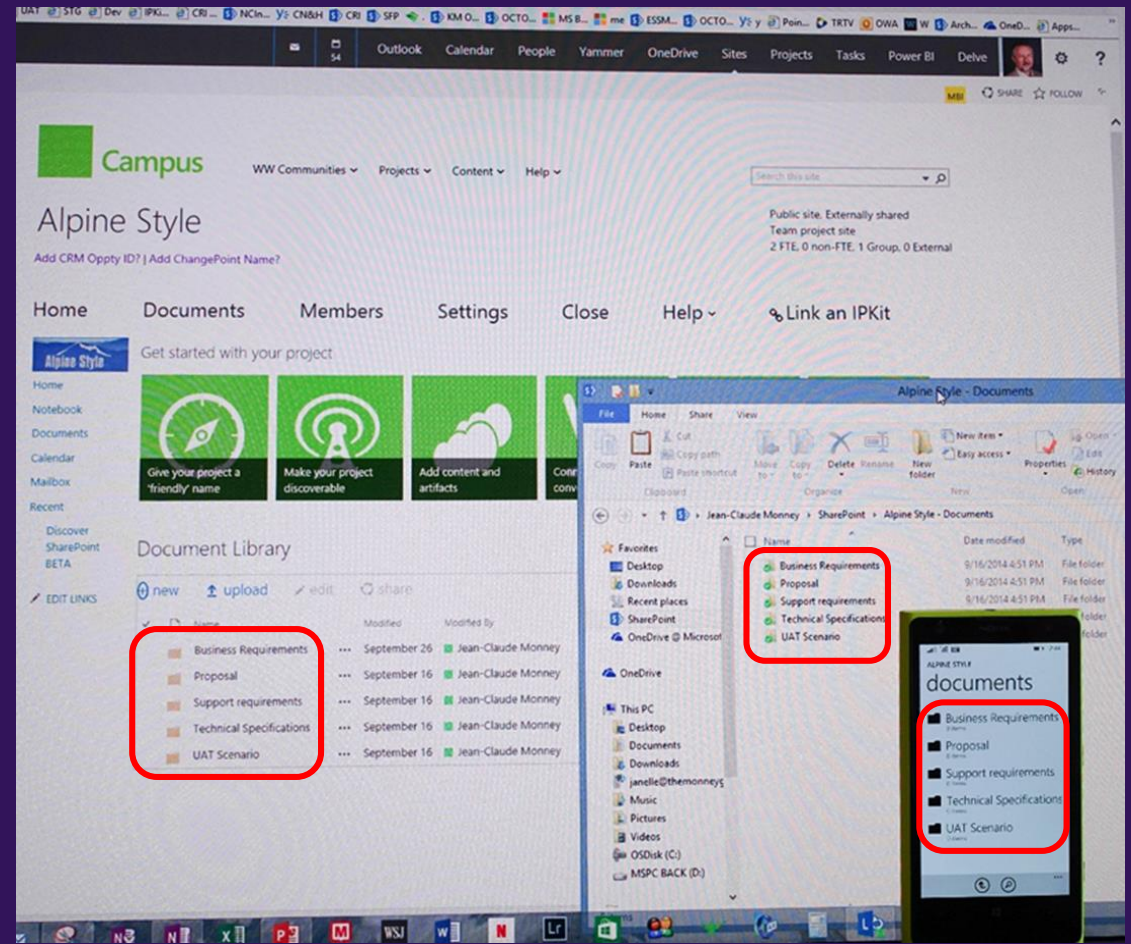
Share



Process & Technology

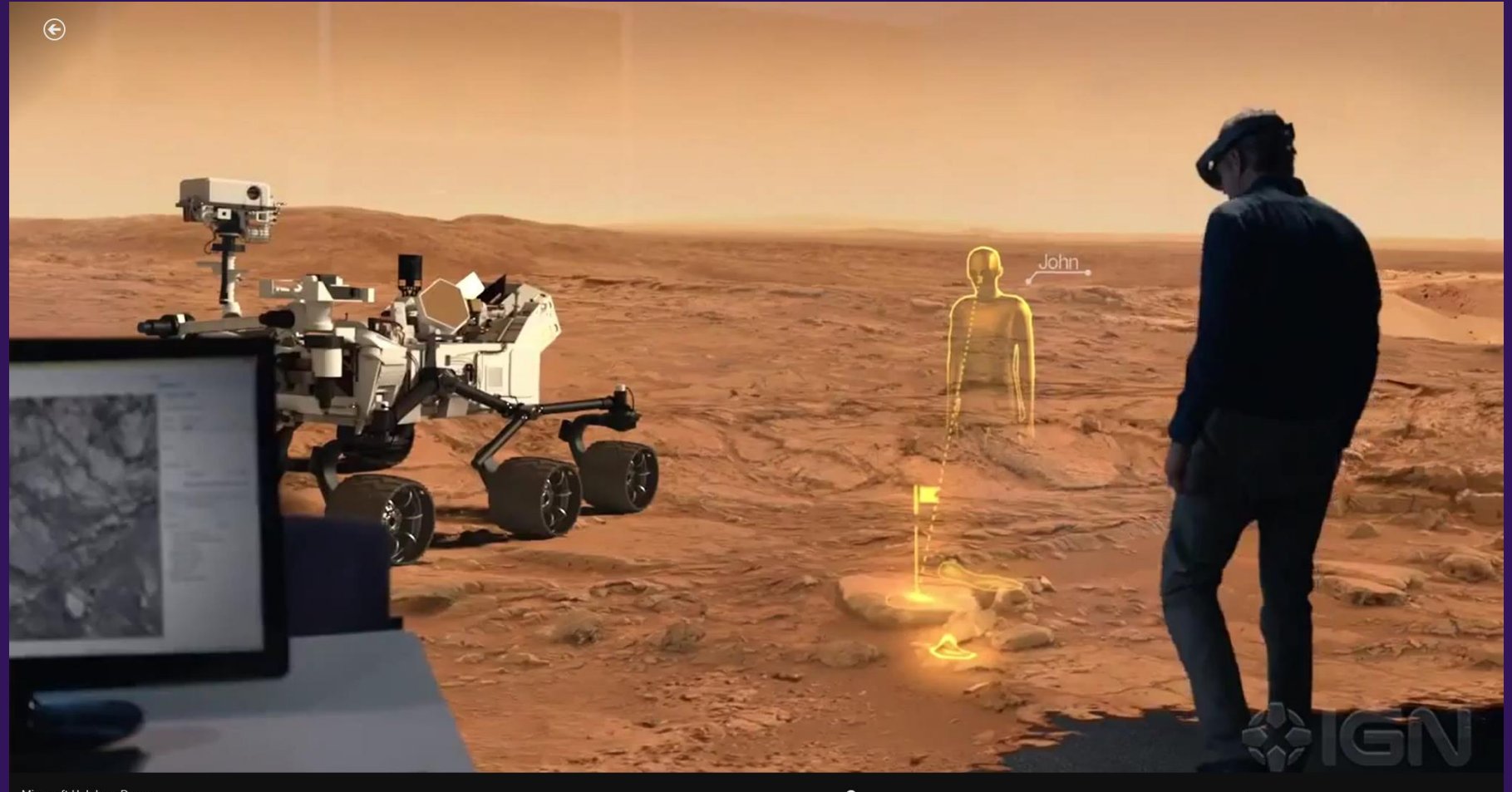
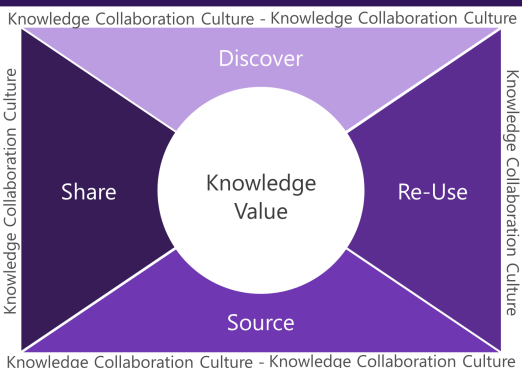
Ubiquitous

Integrated in the Work Style



Biggest KM Challenges

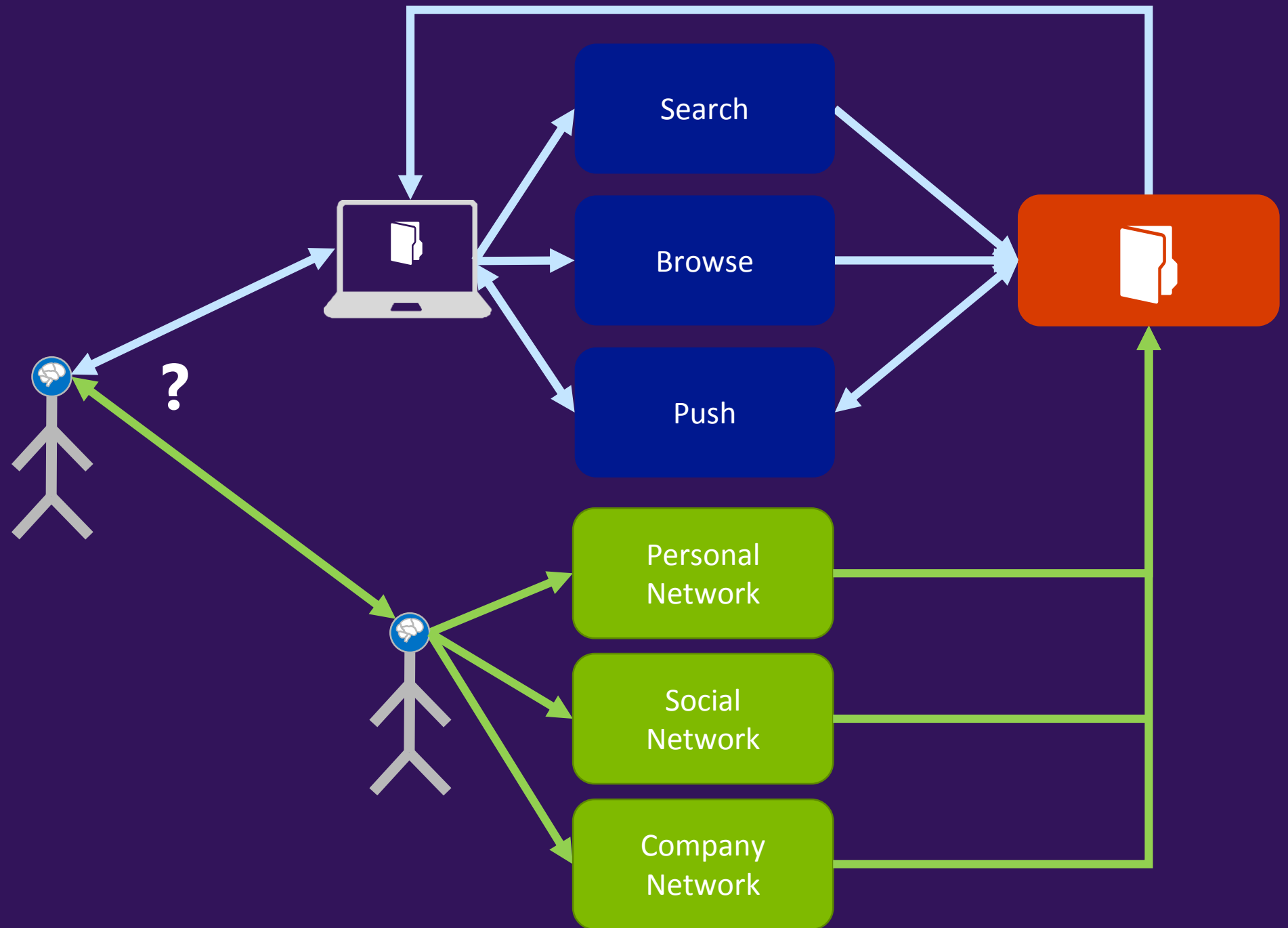
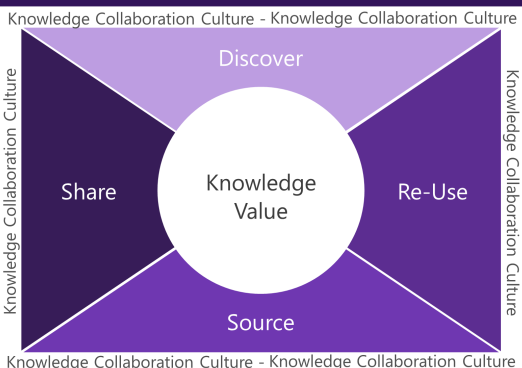
Share



Click picture to play the video

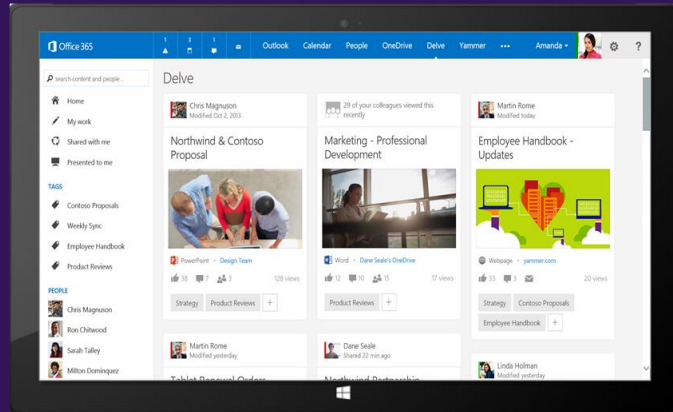
Biggest KM Challenges

Discover



Delve – Search and Discovery Across O365 -- WOL --

Stay In the Know



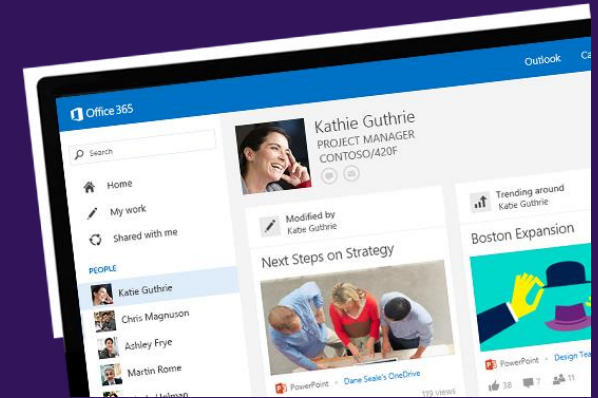
Discover new information tailored to you from your network

Find What you Need



Find just the right results from any source and take action

Discover New Connections



Connect with the right experts and learn more about their content.

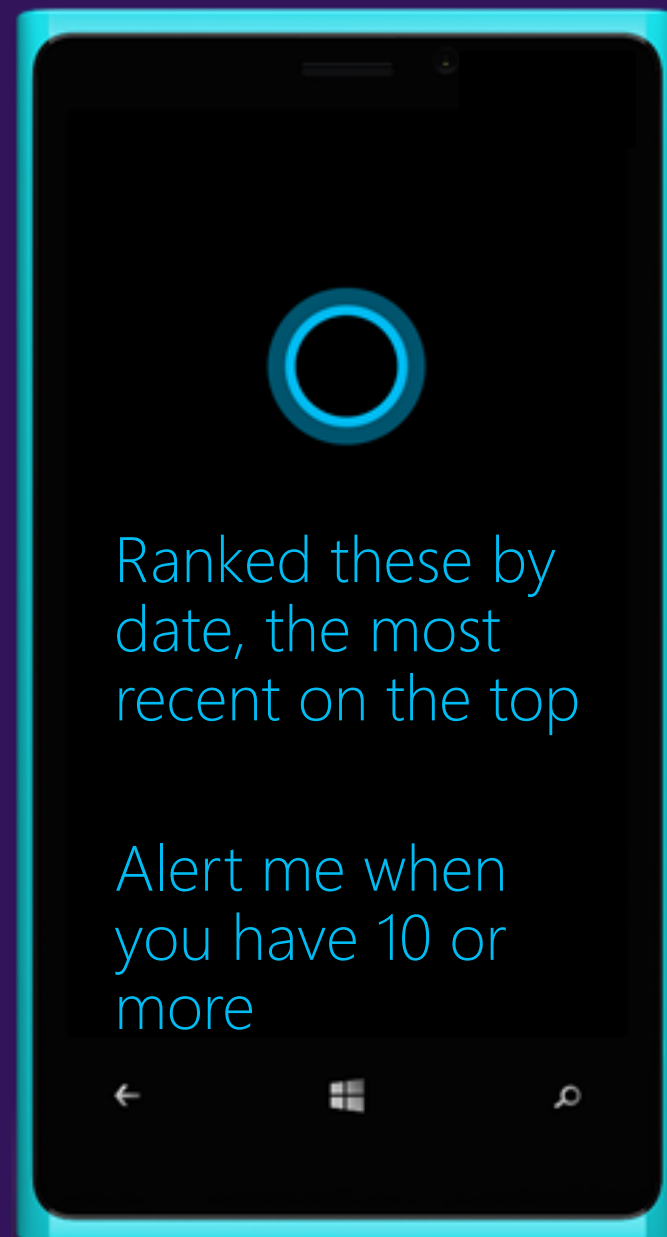
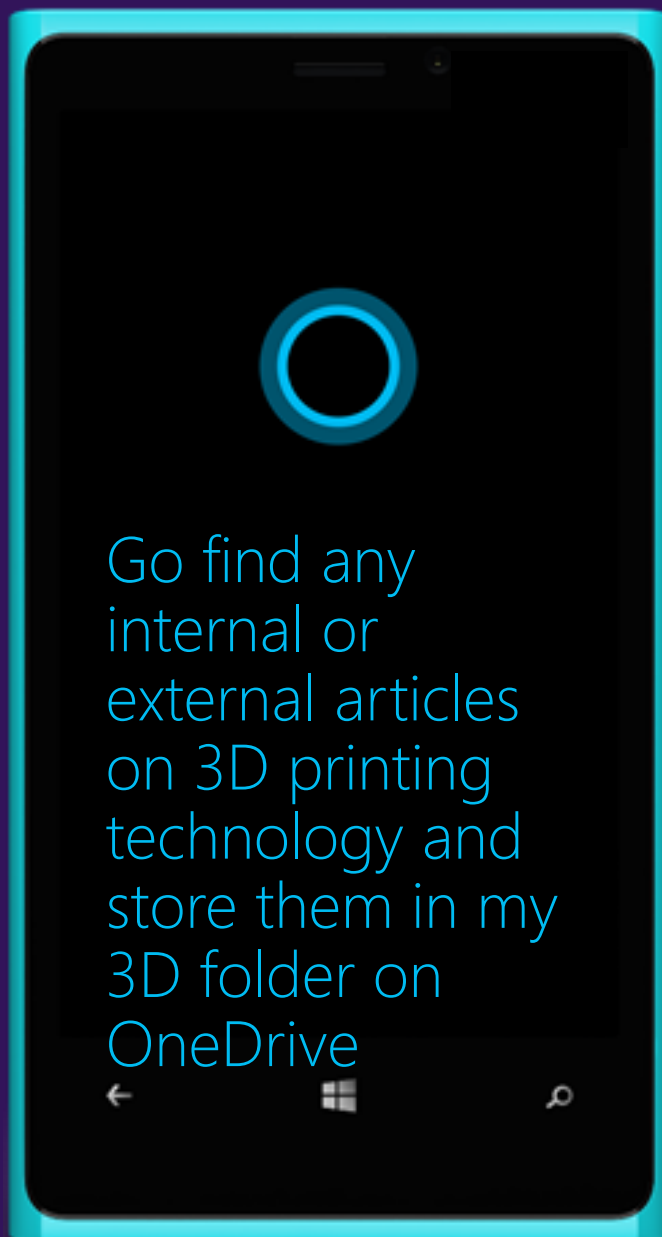
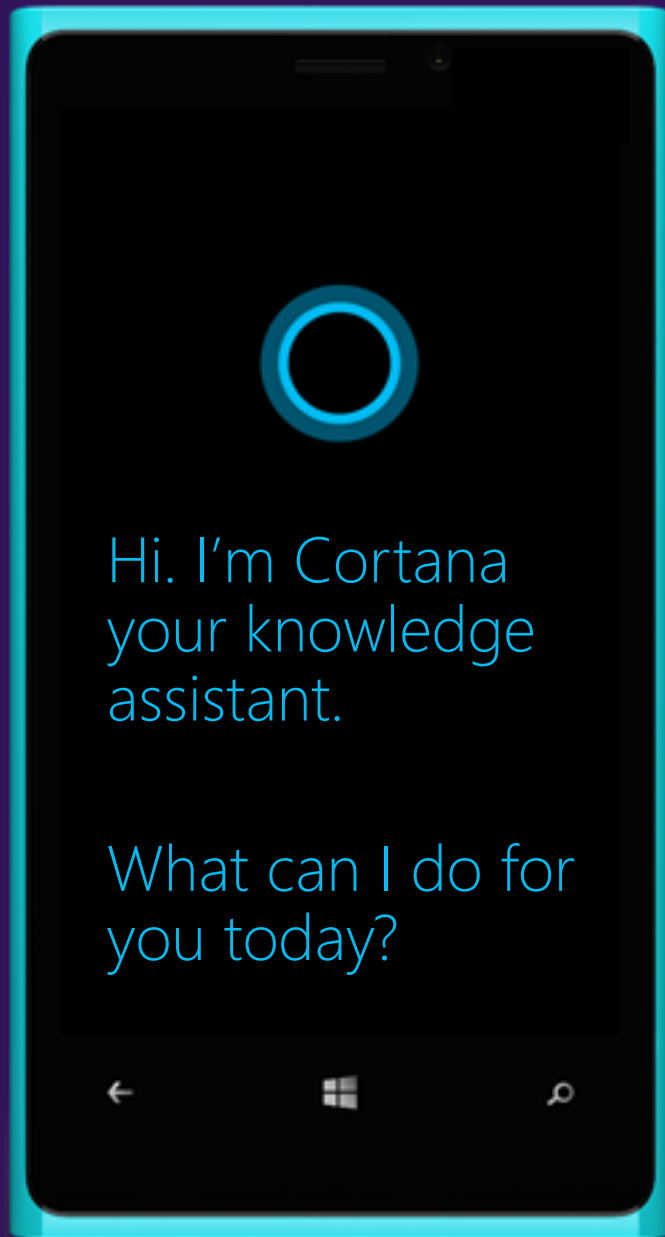
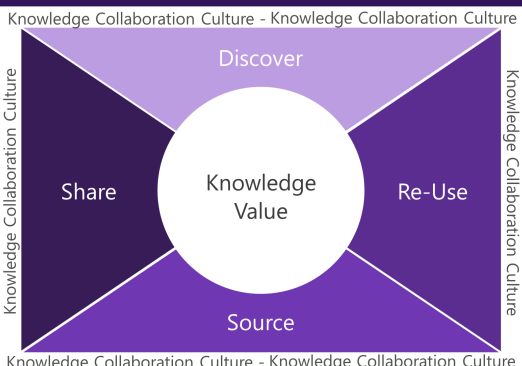
Powered by Office Graph



Microsoft

Biggest KM Challenges

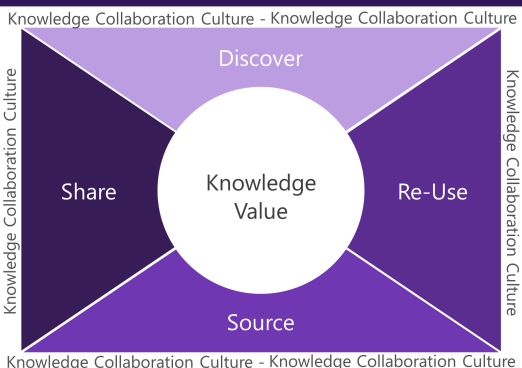
Discover



Disclaimer: Idea concept, not product announcement...

Biggest KM
Challenges

Re-Use



Trust

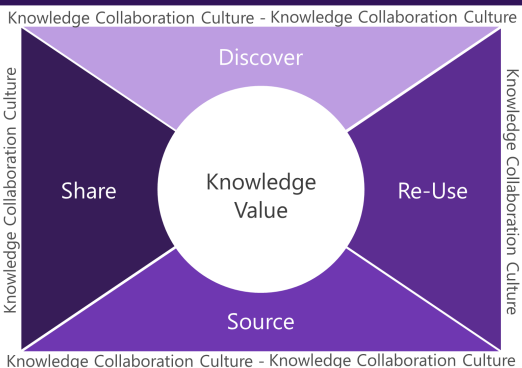
People

Knowledge Objects

$$\text{Re-Using Decision} = \text{Knowledge Relevancy} \times \text{Trust}$$

Biggest KM Challenges:

Knowledge Value



Knowledge Value

Defining

Re-use potential	High	Define knowledge value for all key business processes	
	Low		
Knowledge	Small		Long
	Half-life period		

Drive Innovation

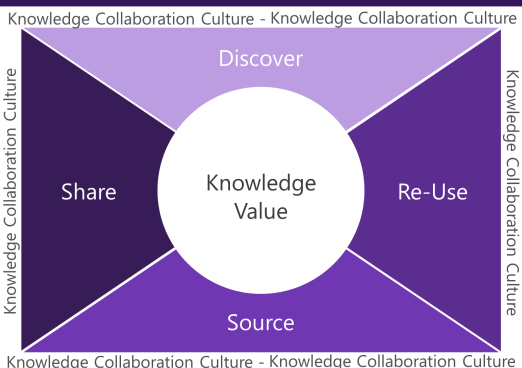
Increase **productivity, predictability & quality**

Readiness to cope with **faster release cycles**

Manage **knowledge retention**

Biggest KM Challenges.

Knowledge Value



Knowledge Value

Measuring

Measure



Value

Method

Survey



Adoption & Consumption

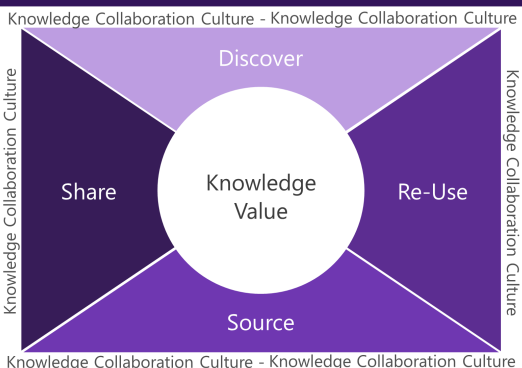


Activity

Telemetry

Biggest KM Challenges

Knowledge Collaboration



Collaboration Behavior

Knowledge is power

Leadership

Microsoft Performance Management Principles

Biggest value achieved through successful combination of **3 inter-related factors**

Key accomplishments that contribute to...

- team
- business
- customer results

SHARE:

Your contributions to the success of others

RE-USE:

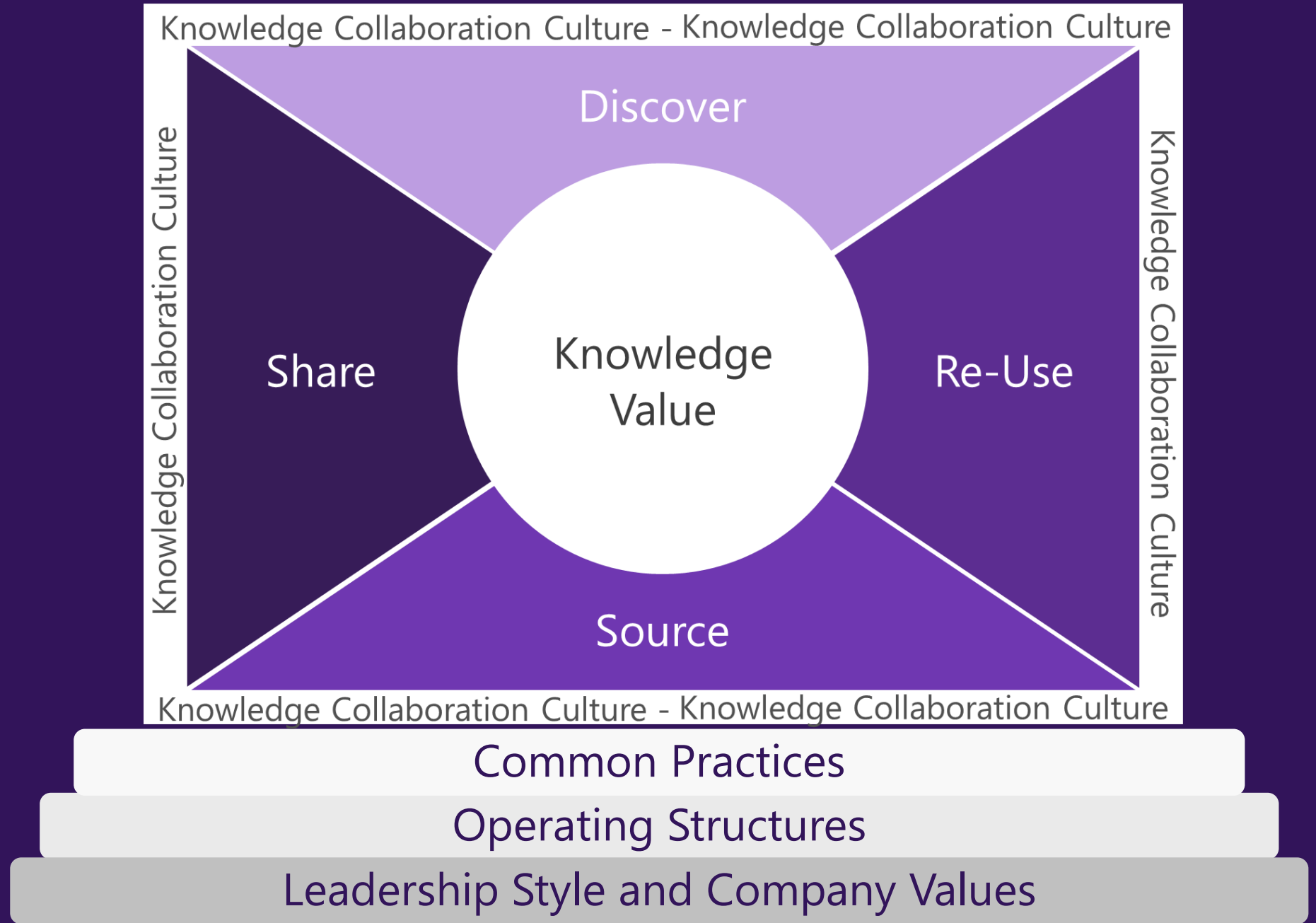
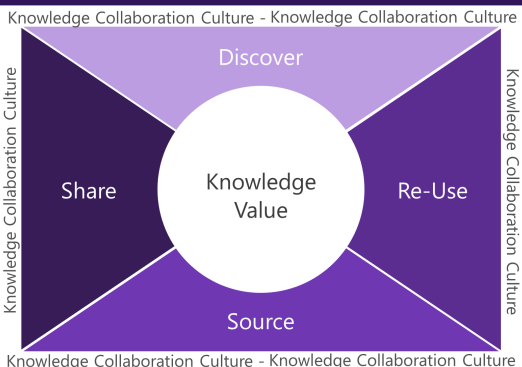
Your use of others'...

- work
- ideas
- effort

to create a greater impact & innovate

Knowledge Shared is Power Squared!

Biggest KM Challenges.





Knowledge Collaboration

as durable competitive advantage
to drive productivity & innovation



jemonney@microsoft.com

See our knowledge collaboration platform show case [here](#)